Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

Α	For the	2018 cale	endar year, or tax year beginni	ng ,:	2018, aı	nd ending			, 20				
В	Check if	applicable:	C Name of organization Crisis Co	onnections				D Employ	er identificati	on number			
	Address	change	Doing business as formerly "(Crisis Clinic"					91-077318				
V	Name ch	ange		mail is not delivered to street address	ss)	Room/suite		E Telepho	ne number	,,			
	Initial retu	um I	9725 3rd Avenue NE			Suite	300			340			
	Final return	n/terminated		puntry, and ZIP or foreign postal cod	e	Ouite	300		(206)461-32	210			
	Amended	d return	Seattle, WA 98115-2024					G Gross re	societe ¢				
$\overline{\sqcap}$			F Name and address of principal off	ficer:	_		Life\ le \his = =			la [7]			
	,,						1		subordinates?				
	Tax-exem	npt status:	501(c)(3) 501(c	(insert no.) 4947(a	1/1\ or	527			s included? l list. (see instr				
i	Website:		E 601(6)(6)	() ((insert 110.) _ 4947 a	I(1) OF L	_1 927	1						
ĸ			✓ Corporation ☐ Trust ☐ Associ	ciation Other >	LLV	-4.5	H(c) Group			NA			
5	art I	Summ		Clation Other	L Year	of formation	:	M State	of legal domic	ile: WA			
						0::0							
đ	l ' :	briefly de	scribe the organization's mis	ssion or most significant acti	vities;	Crisis Co	nnections	provides	crisis inter	vention,			
Activities & Governance	<u> </u>	information and referral services in King County and Washington State. We provide support via telephone, to empower our callers											
139	1	and to support their recovery and well-being; and reduce the immediate risk of violence to one's self and others. Check this box ▶☐ if the organization discontinued its operations or disposed of more than 25% of its net assets.											
Ş	2 (Check thi	is box if the organization	n discontinued its operations	s or disp	posed of r	nore than	25% of i	its net asse	ets.			
Ğ			of voting members of the gov					3		14			
ο 0	4	Number o	of independent voting memb	ers of the governing body (P	'art VI, I	ine 1b) .		4		14			
ij			nber of individuals employed		V, line 2	2a)		5		167			
ξ			nber of volunteers (estimate i					6		352			
Ă			elated business revenue from					7a					
	b i	Net unrela	ated business taxable incom	e from Form 990-T, line 38	W 10			7b		7,397			
							Prior Ye		Currer	nt Year			
٥	8 (Contributi	ions and grants (Part VIII, line	e 1h)	500 SEC 0		-	,447,369		C 921 204			
T T			service revenue (Part VIII, line					862,797		6,831,294			
Revenue			nt income (Part VIII, column (000 000 0					807,294			
Œ	11 (Other reve	enue (Part VIII, column (A), lie	nes 5, 6d, 8c, 9c, 10c, and 1	1e)			6,210		11,402			
	12 7	Total reve	nue—add lines 8 through 11	must equal Part VIII, column	(Δ) line	12)		0		137,680			
	13 (Grants an	d similar amounts paid (Part	IX column (A) lines 1–3)	(A), III C	, 12)	6	,316,376		7,787,660			
	14 E	Benefits n	paid to or for members (Part	IX column (A) line (A)		· ·		U		0			
,,	15 9	Salaries o	ther compensation, employee										
Expenses			nal fundraising fees (Part IX,	4	,376,220		5,150,664						
5	h T	Total fund	raining eveness (Part IX,	column (A), line ite;		NAME OF TAXABLE PARTY.							
X			raising expenses (Part IX, co										
			enses (Part IX, column (A), li	1	,318,962		1,550,398						
			enses. Add lines 13-17 (mus			·	5	696,182		6,701,062			
	19 F	Revenue I	ess expenses. Subtract line	18 from line 12				621,194		1,086,598			
ssets or salances						Begi	nning of Cur	rent Year	End of	Year			
Sset			ets (Part X, line 16)		(K) (K)		3	132,600		4,316,315			
Net As Fund B.			ities (Part X, line 26)					304,096		401,213			
			or fund balances. Subtract	line 21 from line 20			2	828,504		3,915,102			
	rt II		ıre Block										
Und	ler penaltie	es of perjury	, I declare that I have examined this	return, including accompanying sch	nedules a	nd statemen	ts, and to the	e best of my	y knowledge	and belief, it is			
true	, correct, a	and complet	te. Declaration of preparer (other tha	n officer) is based on all information	of which	preparer has	any knowle	dge.					
		cle	Vis Que	Coll									
Sig	11111	Signat	ure of officer				Date	- /	/				
Her	e	4	licia tranklin,	Executive Direc	tor			+13	1/19				
		Type o	or print name and title					1	/				
Pai	d	Print/Type	preparer's name	Preparer's signature		Date		Charle F	PTIN				
	parer							Check _ self-emplo					
	Only	Firm's nar	me ►			-	Firm's	s EIN ▶					
-30	. Only	Firm's address >											
May	the IRS		this return with the preparer	shown above? (see instructi	ons)		Phon	e 110.		/ac The			
_			ion Act Nation and the same					00	(a) (a)	es No			

Part		
	Check if Schedule O contains a response or note to any line in this Part III	🗸
1	Briefly describe the organization's mission:	
	Our passion is listening and caring; empowering people to make positive life changes. We do this through connections	between
	people and critical resources. Our programs include the 24-Hour Crisis Line, Washington Recovery Help Line, Washing	ton Warm Line
	Teen Link, King County 211, Survivors of Suicide Support Groups, and Community Trainings	,
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes 🗹 No
_	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program	
	services?	Yes 🗹 No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as	measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocati	ons to others
	the total expenses, and revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$2,452,556 including grants of \$) (Revenue \$	16,630)
	24-Hour Crisis Line	
	Crisis Connections operates a 24-hour telephone crisis line for residents of King County, Washington. The Crisis Line p	provides
	immediate assistance for individuals in emotional distress or crisis, including callers who are suicidal. The Crsis Line is	an integral
	part of the publicly funded mental health system and provides entry to a wide range of emergency mental health service	·S.
	The Crisis Line also provides referrals and linkage to health, mental health, and social services. The Crisis Line is a resi	ource for
	general public, as well as providing consultations to professionals on mental health issues. In 2018 Crisis line responde	d to 132,354
	calls (Crisis , Warm Line, and Teen Link)	
4b	(Code:) (Expenses \$1,607,364 including grants of \$) (Revenue \$\$	46,488)
	King County 211	
	Crisis Connections provides comprehensive telephone information and referral for health and human services in King C	County
	residents since 1968. Trained information and referral specialists work with the callers to understand their service needs	, make
	referrals to appropriate agencies, coach callers on how to present their situation to the agency, and explain how the soc	ial service
	system works. 211 also maintain a database of more than 5,000 health and human services available to King County res	idents.
	Our 211 program is part of the statewide Washington 211 System. In 2018, 211 responded to 116,506 calls.	
	In 2018, 190,000 people searched the community resource online.	
4c	(Code:) (Expenses \$ 591.012 including grants of \$) (Revenue \$	
	/ / / / / / / / / / / / / / / / / / /	0)
	Washington Recovery Help Line	
	This program is a statewide help line that offers emotional support and information on how to reach local treatment prov	iders
	addressing substance abuse, problem gambling and mental health issues. In 2018, this help line responded to 21,045 ca	lls calls from
	adults and teens across Washington State.	
		·
΄,		
4-1	Other program comises (Describe in Cabarita C.)	
	Other program services (Describe in Schedule O.)	
	(Expenses \$ 999,414 including grants of \$) (Revenue \$ 244,176)	
4e	Total program service expenses ► 5,650,346	

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Part	IV Checklist of Required Schedules			
1	Is the organization described in section E01(a)(2) or 4047(a)(1) (ather there a private for a letting a section E01(a)(2) or 4047(a)(1) (ather there are no private for a letting a section E01(a)(2) or 4047(a)(1) (ather there are no private for a letting a section E01(a)(2) or 4047(a)(1) (ather there are no private for a letting a section E01(a)(2) or 4047(a)(1) (ather there are no private for a letting a section E01(a)(2) or 4047(a)(1) (ather there are no private for a letting a section E01(a)(2) or 4047(a)(1) (ather there are no private for a letting a section E01(a)(2) or 4047(a)(1) (ather there are no private for a letting a section E01(a)(2) or 4047(a)(1) (ather there are no private for a letting a section E01(a)(a) (ather there are no private for a letting a section E01(a)(a) (ather there are no private for a letting a section E01(a)(a) (ather there are no private for a letting a letting a section E01(a)(a) (ather there are no private for a letting a letting a section E01(a)(a) (ather there are no private for a letting a lett		Yes	No
•	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	1	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	1	1
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	Ė	1
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	1	Ť
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	Ť	1
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		1
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		1
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		1
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9		1
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		1
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	./	BHUE'S
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	•	1
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		1
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		1
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		1
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	1	
b	was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		1
13	is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		1
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		1
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b		1
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		1
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16		1
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		1
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II.	18	1	•
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	·	<u> </u>
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		1

b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?

Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or

20b

Part	Checklist of Required Schedules (continued)			. 490
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		1
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23		1
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	+	1
b C	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b		/
d	to defease any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24c	-	1
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		√
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		1
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		1
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		1
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		1
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		1
C	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		1
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		✓
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		1
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		1
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		1
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		1
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34		1
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		✓
ь 36	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		✓
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		1
38 Part	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O.	38	1	
Part	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response or note to any line in this Part V			_
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		ABA	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	1	elika

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Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax		125	150
	Statements, filed for the calendar year ending with or within the year covered by this return	67	189.1	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	1	
20	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	W. Valle	ODES.	
3a b	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	1	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O.	3b	1	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?			
b	If "Yes," enter the name of the foreign country:	4a		✓
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			100
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b		1
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	30		-
-	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		1
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	. Oa		•
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	00	CHARLES.	
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	liter of		
	and services provided to the payor?	7a	and the same of	1
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		Ť
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		✓
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		✓
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		1
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		✓
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		✓
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			63
•	sponsoring organization have excess business holdings at any time during the year?	8		1
9	Sponsoring organizations maintaining donor advised funds.			Til
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		✓
b 10	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		✓
а	Section 501(c)(7) organizations. Enter: Initiation fees and capital contributions included on Part VIII, line 12			
b		原道	7	
11	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . Section 501(c)(12) organizations. Enter:	-		
а.	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
-	against amounts due or received from them.)		(00)	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		2500
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			1851
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			530
b	Enter the amount of reserves the organization is required to maintain by the states in which	5 20		
	the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand		5	
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		1
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule C.	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		✓
	If "Yes," see instructions and file Form 4720, Schedule N	100 Block	1 Sec. 19	9537

Is the organization an educational institution subject to the section 4968 excise tax on net investment income?

If "Yes," complete Form 4720, Schedule O.

16

Par	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. Check if Schedule O contains a response or note to any line in this Part VI	See in	struc	Page a "No tions.
Sec	tion A. Governing Body and Management			
1a	Enter the number of veting members of the necessity had at the said of the terms.		Yes	No
ra	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	4		
b	To the state of th	4	i Bi	1000
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		1
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		1
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		1
5 6	Did the organization become aware during the year of a significant diversion of the organization's assets? . Did the organization have members or stockholders?	5		1
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	6		
h	one or more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members,	7a		√
8	stockholders, or persons other than the governing body?	7b	AC100000	1
	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a b	The governing body?	8a	√	-
9	Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at	8b	✓	
	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. ion B. Policies (This Section B requests information about policies not required by the Internal Reven	9		1
Georg	ion B. Folicies (This Section B requests information about policies not required by the internal Reven	ue Co	-	_
10a	Did the organization have local chapters, branches, or affiliates?	10-	Yes	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10a		1
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	10b 11a	1	-
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		Name of Street	1900
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	1	CONTRACTOR OF THE PARTY OF THE
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	1	
C	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	/	
13	Did the organization have a written whistleblower policy?		✓	
14	Did the organization have a written document retention and destruction policy?	14	1	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	1	
b	Other officers or key employees of the organization	15b	1	100
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		1
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ Washington State			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website Upon request Other (explain in Schedule O)	•		.,
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interinancial statements available to the public during the tax year.		_	, and
20	State the name, address, and telephone number of the person who possesses the organization's books and rec	ords I	>	
	Alicia Frankin, Exective Director, 9725 3rd Ave NE, Suite 300, Seattle, WA 98115			

Form	990	/201	8)

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization no	r any relate	d org	aniz	atio	on c	ompe	ensa	ated any curren	t officer, director	r. or trustee.
(A) Name and Title	(B) Average hours per week (list any hours for related organizations	(do n box, office	not che , unless cer and		C) sition more erson	e than is both tor/trus	one n an tee)	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the
	below dotted line)		Institutional trustee		ployee	Highest compensated employee		(W-271055-WISC)		organization and related organizations
(1) Kevin Grossman	1									
President				1						
(2) Danie Eagleton	1									
Vice President				1						
(3) Julia Woog	1									
Secretary				1					4	
(4) Jennifer Peters	1									
Treasurer				1						
(5) Jerilyn Anderson	1									
Chair, Board Development Committee				1						
(6) Janet Arthur	11	1							ŝ.	
(7) Ann Bodden	11	1								
(8) Jean Ciesynski	11	/								
(9) Cliff Curry	11	1								
(10) David Dickinson	1	1								*
(11) Zandy Harlin	11	1								
(12) Mike Nielsen	1	1								
(13) Marlene Price	11	1								2)
(14) Ursula Whiteside	11	/								

T GI	t VII Section A. Officers, Directors, Trus	itees, key E	mpio	/ees		C)	ugne	SI C	ompensated E	imployees (conti	nuea)		
	(A) Name and title	(B) Average hours per	box, ι	box, unless person is both an Reportable Repoil officer and a director/trustee) compensation compensation					(E) Reportable compensation from	1	(F) stimate		
		week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	fr org an	other pensat om the anizatio d relate anizatio	ed
(15)	Alicia Franklin	37.50											
	itive Director			-		1			148,383				8,393
(16)		ļ											
(17)													
(18)													
(19)												_	
(20)													
(21)				1									
(22)													
(23)				+									
(24)				1									
(25)				1									
1b	Sub-total							>	148,383				8,393
d	Total from continuation sheets to Part Total (add lines 1b and 1c)			- 39		•		>	0				0
2	Total number of individuals (including but reportable compensation from the organi	not limited	to the	ose	liste	ed a	bove) wh	148,383 no received mo	re than \$100,00	0 of		8,393
3	Did the organization list any former of employee on line 1a? If "Yes," complete s	ficer, direct	or, or	tru	ıste	e, l	key e	mpl		est compensate	d 3	Yes	No
4	For any individual listed on line 1a, is the organization and related organizations	sum of rep greater tha	ortab n \$1	le c 50,0	om 100'	pen ? <i>If</i>	satio	n ar	nd other complete Sche	ensation from the	e h		
. 5	individual		mpen	satio	on i	fron			_			1	
Section	on B. Independent Contractors	, ,, , , , , , ,	mpic	.00	,0/10	ou.	0010	71 30	zon purson .		5		V
1	Complete this table for your five highest compensation from the organization. Repyear.	compensate ort compen	d indessation	eper n for	nde r th	ent d	ontra Ilenda	icto ar ye	rs that received ear ending with	d more than \$10 or within the or	0,000 o ganizati	f on's t	ax
	(A) Name and business add	ress							(B) Description of se	rvices	(C) Compens		
2	Total number of independent contractor received more than \$100,000 of compensations.	rs (including	g but	not aniz	t lii	mite	ed to	tho	ose listed abo	ve) who			

Pa	rt VIII	Statement of Reve	enue						Page
		Check if Schedule O	contains	a res	ponse or note to	any line in this	Part VIII		
						(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512–514
nts	1a	Federated campaigns		1a	464,488				
Grain Out	b			1b					
Contributions, Gifts, Grants and Other Similar Amounts	С	Fundraising events .		1c					
랿	d	_		1d					
ns, Sim	e	Government grants (conf		1e	6,093,039				
utio	f	All other contributions, gir and similar amounts not incl	πs, grants,						
를 돌	_			1f	816,677				
in Di	9	Noncash contributions include			29,980				
	h	Total. Add lines 1a-1f	• • •		Business Code	7,374,204			
au	2a	Sales- Printed Materials	_		business Code				
Jev.	b	Trainings	·			133,542	133,542		
Program Service Revenue	C	Crisis Support Services				113,633	113,633		
eΖi	ď				-	17,199	17,199		
S	e								
g	f	All other program serv							
P	g	Total. Add lines 2a-2f				264,374			20 C S S S S S S S S S S S S S S S S S S
	3	Investment income (20 (107 1			
		and other similar amou	unts) .		🕨	11,402			11,40
	4	Income from investment	of tax-exer	mpt bo	ond proceeds▶				11,10
	5	Royalties	(9)	(6)	🕨				
			(i) Real		(ii) Personal	State of the state			
	6a	Gross rents							
	b	Less: rental expenses							
	C	Rental income or (loss)			18				
	d	Net rental income or (le			90 (90 040 040 P				
	7a	Gross amount from sales of assets other than inventory	(i) Securiti	ies	(ii) Other				
	b	Less: cost or other basis and sales expenses .							
	С	Gain or (loss)							
	d	Net gain or (loss)							
ane Ine	8a	Gross income from fur	ndraising						
Other Revenue		events (not including \$ of contributions reported	d on line 1	 c).					
- B		See Part IV, line 18 .		. а	167,074				
Ě	b	Less: direct expenses			29,394				
O		Net income or (loss) fro				137,680	As listing		
		Gross income from gan See Part IV, line 19	ning activit	ties.					
	b	Less: direct expenses			- 0				
	С	Net income or (loss) fro	om gaming	g activ	vities ▶				
		Gross sales of inv	entory, l						
		returns and allowances	s	· a					
		Less: cost of goods so							
	С	Net income or (loss) fro		f inve					
		Miscellaneous Rev	venue		Business Code				
	11a								
	b			}					

7,787,660

264,374

d All other revenue e Total. Add lines 11a-11d . . .

Total revenue. See instructions

12

Part IX Statement of Functional Expenses

Secti	ion 501(c)(3) and 501(c)(4) organizations must con			s must complete colu	mn (A).
	Check if Schedule O contains a respon				🗆
Do n 8b, 9	ot include amounts reported on lines 6b, 7b, b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	148,383	0	148,383	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)			110,000	
7 8	Other salaries and wages	3,983,850	3,460,290	452,058	71,502
9	Other employee benefits	638,998	552,081	79,081	7,836
10	Payroll taxes	379,433	322,891	50,452	6,090
11	Fees for services (non-employees):				
a	Management				
b	Legal	966		966	
Ç	Accounting	16,900		16,900	
d	Lobbying			Colonia Coloni	
e	Professional fundraising services. See Part IV, line 17		White the second		
f g	Investment management fees				
	(A) amount, list line 11g expenses on Schedule O.)	69,022	22,216	35,735	11,071
12	Advertising and promotion	85,711	77,951	0	7,760
13	Office expenses	12,684	11,339	1,272	73
14	Information technology	206,723	189,695	15,641	1,387
15	Royalties				
16	Occupancy	411,533	350,846	52,638	8,049
17	Travel	16,673	13,991	2,622	60
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings . [38,132	23,984	11,856	2,292
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization .	31,927	28,337	3,288	302
23	Insurance	24,284	19,286	4,774	224
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	Telephone	146,404	134,569	10,894	044
b	Sub contractors	249,809	249.809	10,894	941
C	Supplies/Printing/Postage	129,378	105,183	13,520	10,675
d	In Kind	29,980	18,369	9,800	1,811
е	All other expenses	80,272	69,509	8,773	1,990
25	Total functional expenses. Add lines 1 through 24e	6,701,062	5,650,346	918,653	132,063
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)			3,350	.02,003

Part X	Bal	lance	Sheet
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		Check if Schedule O contains a response or note to any line in this Pa	rt X		
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	210,093	1	190,722
	2	Savings and temporary cash investments	1,982,004	2	2,631,204
	3	Pledges and grants receivable, net		3	
	4	Accounts receivable, net	798,712	4	1,213,459
	5	Loans and other receivables from current and former officers, directors,			
		trustees, key employees, and highest compensated employees. Complete Part II of Schedule L			
				5	
<u>s</u>	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		6	
Assets	7	Notes and loans receivable, net		7	
Ř	8	Inventories for sale or use ,		8	
	9	Prepaid expenses and deferred charges	42,658		89,002
	10a	Land, buildings, and equipment: cost or		3	
		other basis. Complete Part VI of Schedule D 10a 468,229			
	b	Less: accumulated depreciation 10b 276,301	99,133	10c	191,928
	11	Investments—publicly traded securities		11	
	12	Investments—other securities. See Part IV, line 11		12	
	13	Investments—program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11		15	
	16 17	Total assets. Add lines 1 through 15 (must equal line 34)	3,132,600		4,316,315
	18	Grants payable	304,096		354,319
	19	Deferred revenue		18	
	20	Tax-exempt bond liabilities		19 20	46,894
	21	Escrow or custodial account liability. Complete Part IV of Schedule D.		21	
S	22	Loans and other payables to current and former officers, directors,		21	
Liabilities		trustees, key employees, highest compensated employees, and			
g		disqualified persons. Complete Part II of Schedule L	AUTO CHARLING CONTROL	22	CONTRACTOR DESCRIPTION
=	23	Secured mortgages and notes payable to unrelated third parties .		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D			
- 1	26	Total liabilities. Add lines 17 through 25	304,096	25	
ses		Organizations that follow SFAS 117 (ASC 958), check here ▶ ☐ and complete lines 27 through 29, and lines 33 and 34.	304,096	20	401,213
<u>ا</u> ۾	27	Unrestricted net assets	2,728,504	27	GORDON MATERIALES
ğ	28	Temporarily restricted net assets	100,000		3,762,109
ᅙᅵ	29	Permanently restricted net assets		29	152,993
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ▶ □ and complete lines 30 through 34.			
2	30	Capital stock or trust principal, or current funds		30	
256	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
۱۶	32	Retained earnings, endowment, accumulated income, or other funds .		32	
	33	Total net assets or fund balances	2,828,504	33	3,915,102
	34	Total liabilities and net assets/fund balances	3.132.600	34	4.316.315
				1	Form 990 (2018)

Form	990	(2018)	
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Form 9	990 (2018)			P	age 12
Par	t XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				. п
1	Total revenue (must equal Part VIII, column (A), line 12)	1	330 1.00		87,660
2	Total expenses (must equal Part IX, column (A), line 25)	2			01,062
3	Revenue less expenses. Subtract line 2 from line 1	3			86,598
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4			28,504
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10		3.9	15,102
Part	Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII			- 3	
				Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," ex	olain in		CAN	
	Schedule O.			855	
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		✓
	If "Yes," check a box below to indicate whether the financial statements for the year were compared to the statement of the year were compared to the statement of the year were compared to the year were year.	oiled or			
	reviewed on a separate basis, consolidated basis, or both:				
	☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	1	
	If "Yes," check a box below to indicate whether the financial statements for the year were audite	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis		1000		
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	ersight			
	of the audit, review, or compilation of its financial statements and selection of an independent accounts		2c	1	
	If the organization changed either its oversight process or selection process during the tax year, ex Schedule O.	olain in	1	1500	
_			2000	15 Si	300
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth in			
_	the Single Audit Act and OMB Circular A-133?		За	√	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not under required audit or audits explain why in Schodulo O and describe any stone taken to undergo the required audit or audits.	go the			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such at	idits.	3b	V	
			Forn	9 90	(2018)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization Employer identification number Crisis Connections 91-0773187 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) ☐ A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) ☐ A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having h control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with. C its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) d that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. ☐ Check this box if the organization received a written determination from the IRS that it is a Type II, Type III, functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported organization (ii) EIN (iii) Type of organization (iv) Is the organization (v) Amount of monetary (vi) Amount of (described on lines 1-10 isted in your governing support (see other support (see above (see instructions)) document? instructions) instructions) Yes No (A) (B) (C) (D) (E)

Total

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) (a) 2014 **(b)** 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total Gifts. grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . 3,809,010 4,472,030 4,833,353 6,142,689 7,529,082 26,786,164 2 revenues levied for organization's benefit and either paid to or expended on its behalf . . . 3 The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3. . . . 3,809,010 4,472,030 4,833,353 6,142,689 7,529,082 26,786,164 The portion of total contributions by person (other than governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) 0 Public support. Subtract line 5 from line 4 26,786,164 Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2014 **(b)** 2015 (c) 2016 (d) 2017 (e) 2018 (f) Total Amounts from line 4 7 3,809,010 4,472,030 4,833,353 6,142,689 7,529,082 26,786,164 8 Gross income from interest, dividends. payments received on securities loans, rents, royalties, and income from similar sources 285 -941 13,565 6,210 11,402 30,521 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) 930,666 652,676 713,566 167,477 247,176 2,464,385 11 Total support. Add lines 7 through 10 29,281,070 Gross receipts from related activities, etc. (see instructions) 12 13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) Section C. Computation of Public Support Percentage Public support percentage for 2018 (line 6, column (f) divided by line 11, column (f) 14 14 91.58 % Public support percentage from 2017 Schedule A, Part II, line 14 15 15 84.95 % 331/3% support test-2018. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this 331/3% support test-2017. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check 17a 10%-facts-and-circumstances test-2018. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test-2017. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule B

(Form 990, 990-EZ, or 990-PF)

Crisis Connections

Department of the Treasury Internal Revenue Service Name of the organization

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Employer identification number

91-0773187

Organization type (check one): Filers of: Section: Form 990 or 990-EZ √ 501(c)() (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation ☐ 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation ☐ 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization Employer identification number
Crisis Connections 91-0773187

Parti	Contributors (see instructions). Use duplicate copies of	of Part I if additional space is	s needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
	King County Behavioral Health and Recovery Division 401 5th Avenue, Suite 400 Seattle, WA 98104	\$3,573,016	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	City of Seattle Human Services Department 700 5th Avenue Seattle, WA 98124	\$642,311	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	DSHS/Division of Behavioral Health and Recovery P. O. Box 45330 Olympia, WA 98504	\$ 552,322	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	United Way of King County 720 Second Avenue Seattle, WA 98104	\$ <u>461,475</u>	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	State of Washington Department of Health P. O. Box 4-7859 Olympia, WA 98504	\$301,290	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527 ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- · Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

		anizations: Complete Part III.			
	of organization			Employer ide	entification number
The same of the sa	Connections				91-0773187
	I-A Complete if the	e organization is exempt und	ler section 501(c) or is a section 527	organization.
1 2	definition of "political ca	of the organization's direct and in mpaign activities") ty expenditures (see instructions)			•
3	Volunteer hours for polit	ical campaign activities (see instru	ctions)		Ψ
Part	I-B Complete if th	e organization is exempt und	er section 501(c)(3).	
1 2 3 4a b Part 1 2 3 4 5 5	Enter the amount of any If the organization incurr Was a correction made? If "Yes," describe in Part I-C Complete if the Enter the amount direct activities Enter the amount of the 527 exempt function act Total exempt function act Total exempt function in 17b Did the filing organization Enter the names, address organization made paym the amount of political co	e organization is exempt und thy expended by the filing organization is filing organization is funds contributions. filing organization's funds contributions. expenditures. Add lines 1 and 2 in file Form 1120-POL for this year is ses and employer identification numbers. For each organization listed, portributions received that were pro-	er section 501(er section 501(exition for section outed to other org Enter here and Enter the amount mptly and directly	c), except section 50° 527 exempt function 527 exempt function on Form 1120-POL, ection 527 political organ paid from the filing organ delivered to a separate or	Yes No I(c)(3). Yes No I(c)(3). Yes No izations to which the filing ization's funds. Also enter application, such
	(a) Name	fund or a political action committe (b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

Schedule	C (Form	gan or	· aan.	- Fフハ	2019

Pa	art II-A	Complete if the organization section 501(h)).	d Form 5768 (ele	ction under				
A	Check ▶ ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).							
В	Check 🕨	if the filing organization chec	ked box A and	l "limited control" p	provisions apply.			
		Limits on Lob				(a) Filing	(b) Affiliated	
_		(The term "expenditures" m			·	organization's totals	group totals	
1		obbying expenditures to influence						
		bbying expenditures to influence			ng)			
		bbying expenditures (add lines						
		exempt purpose expenditures .						
		xempt purpose expenditures (ad						
	f Lobbyii column	ng nontaxable amount. Enter s.	the amount	from the followin	g table in both			
	If the an	nount on line 1e, column (a) or (b) is	: The lobbyin	g nontaxable amoui	nt is:	HOLDEN CONTRACTOR	The part of	
	Not over	\$500,000	20% of the a	amount on line 1e.				
	Over \$50	00,000 but not over \$1,000,000	\$100,000 plu	s 15% of the excess	over \$500,000.			
	Over \$1,	000,000 but not over \$1,500,000	\$175,000 plu	is 10% of the excess	over \$1,000,000.			
		500,000 but not over \$17,000,000	\$225,000 plu	is 5% of the excess of	over \$1,500,000.			
_		7,000,000	\$1,000,000.					
	_	oots nontaxable amount (enter 2	•	5. 5.				
		t line 1g from line 1a. If zero or l	•					
		t line 1f from line 1c. If zero or le						
	i If there reportin	is an amount other than zero g section 4911 tax for this year			d the organization		Yes No	
	(Some	e organizations that made a se See the	ction 501(h) e separate ins	tructions for lines	re to complete all 2a through 2f.)	of the five column	s below.	
_		Lobbying	Expenditure	s During 4-Year A	veraging Period			
	Caler	idar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) Total	
2	a Lobbyin	g nontaxable amount						
-		g ceiling amount of line 2a, column (e))						
•	Total loi	obying expenditures						
•	d Grassro	ots nontaxable amount						
•		ots ceiling amount of line 2d, column (e))						
f	Grassro	ots lobbying expenditures						

Schedule C (Form 990 or 990-EZ) 2018

Pa	t II-B Complete if the organization is exempt under section 501(c)(3) and has NOT fi (election under section 501(h)).	led F	orm	5768		r age
For	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed	(a			(b)	
des	orintian of the labbuing activity	Yes	No	A	moun	ıt
1	During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:					
E	N. C.	1	-			
t	o the state of the	1				
C			1			
c	Mailings to members, legislators, or the public?	1				
6			1			
f	Grants to other organizations for lobbying purposes?		1			
g		1				1,33
h :	, and the state of		1			
i j	Other activities?	0x00e8:0	√			
2a			7		Monor	1,33
b			V I			
c			_			
d	NAME OF TAXABLE PARTY O				F25 (3)	N Feb
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6)	5) 0	Sec	tion	District St	
	501(c)(6).	o,, o	300	don		
					Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?			1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the p	rior ye	ear?	3		
Par	Complete if the organization is exempt under section 501(c)(4), section 501(c)(501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR answered "Yes."	5), oı (b) F	sec Part I	tion II-A,	line 3	3, is
1	Dues, assessments and similar amounts from members		1			
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts political expenses for which the section 527(f) tax was paid).	2				
а	Current year		2a			
b	Carryover from last year		2b			
c	Total		2c			
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .		3			
4.	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	ıg 📗				
5	Taxable amount of lobbying and political expenditures (see instructions)		4			
_	t IV Supplemental Information		5			
rovi	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group instructions); and Part II-B, line 1. Also, complete this part for any additional information.	list);	Part	II-A, liı	nes 1	and

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

-	Connections		91-0773187
Pa	rt I Organizations Maintaining Donor Adv		
_	Complete if the organization answered		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year) .		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor funds are the organization's property, subject to the	ne organization's exclusive legal cont	irol? 🗌 Yes 🗌 No
6	Did the organization inform all grantees, donors, a only for charitable purposes and not for the bene conferring impermissible private benefit?	fit of the donor or donor advisor, or	for any other purpose
Pai	t II Conservation Easements.		
	Complete if the organization answered		7.
1	Purpose(s) of conservation easements held by the		
	Preservation of land for public use (e.g., recreated		
	Protection of natural habitat	Preservation	of a certified historic structure
_	Preservation of open space		
2	Complete lines 2a through 2d if the organization he	eld a qualified conservation contribut	
	easement on the last day of the tax year.		Held at the End of the Tax Year
a			
b	Total acreage restricted by conservation easement		
d	Number of conservation easements on a certified h		
u	Number of conservation easements included in historic structure listed in the National Register .	(c) acquired after 7/25/06, and no	
3	Number of conservation easements modified, trans		
J	tax year ►	sierred, released, extinguished, or te	militated by the organization during the
4	Number of states where property subject to conser	nyation easement is located	
5	Does the organization have a written policy reg		separation handling of
	violations, and enforcement of the conservation ea	sements it holds?	· · · · · · · □ Yes □ No
6	Staff and volunteer hours devoted to monitoring, inspec		
	in the state of th		ng sondorvation casements during the year
7	Amount of expenses incurred in monitoring, inspectin	g, handling of violations, and enforcinç	g conservation easements during the year
8	Does each conservation easement reported on line and section 170(h)(4)(B)(ii)?	2(d) above satisfy the requirements of	of section 170(h)(4)(B)(i)
9	In Part XIII, describe how the organization reports of balance sheet, and include, if applicable, the text of	conservation easements in its revenu	e and expense statement, and
	organization's accounting for conservation easeme	ents.	
Part	III Organizations Maintaining Collections		
	Complete if the organization answered "		
1a		AS 116 (ASC 958), not to report in it	s revenue statement and balance sheet
	works of art, historical treasures, or other similar public service, provide, in Part XIII, the text of the fo	assets held for public exhibition, e potnote to its financial statements the	ducation, or research in furtherance of at describes these items.
b	If the organization elected, as permitted under SI	FAS 116 (ASC 958), to report in its	revenue statement and balance sheet
	works of art, historical treasures, or other similar public service, provide the following amounts relating	assets held for public exhibition, e ng to these items:	ducation, or research in furtherance of
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
	(i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X		> \$
2	following amounts required to be reported under SI	FAS 116 (ASC 958) relating to these	ir assets for financial gain, provide the items:
а	Revenue included on Form 990, Part VIII, line 1 .		> \$
b	Assets included in Form 990, Part X		

Pai	ill Organizations Maintaining	Collections of	Art, His	storical	Treasures	s, or O	ther Similar	Assets (con	tinued)
3	Using the organization's acquisition, collection items (check all that apply):	accession, and of	ther reco	ords, che	ck any of t	he follo	wing that are	a significant u	use of its
а	☐ Public exhibition		d	□ Loar	or exchan	de prod	ırams		
b	Scholarly research		e						
C	☐ Preservation for future generations	S	_					*************	
4	Provide a description of the organiza		and exp	lain how t	they further	r the ord	ranization's ev	emnt nurnes	e in Dan
	XIII.						gamzanon 6 67	compt purpos	C III I ai
5	During the year, did the organization	solicit or receive	donatio	ns of art.	historical t	treasure	e or other eir	milar	
	assets to be sold to raise funds rather	than to be mainta	ined as	part of th	e organizat	tion's co	ollection?		☐ No
Par	t IV Escrow and Custodial Arra							· 🗀 res	ПИО
	Complete if the organization 990, Part X, line 21.		" on Fo	rm 990,	Part IV, lin	ie 9, or	reported an	amount on F	Form
1a	Is the organization an agent, trustee	, custodian or oth	er inten	nediary f	or contribu	itions oi	r other assets	not	
	included on Form 990, Part X?				9 8			. 🗌 Yes	□No
Ь	If "Yes," explain the arrangement in Pa								
								Amount	
С	Beginning balance					10			
d	Additions during the year					10			
е	Distributions during the year	n n - n n n				1e			
f	Ending balance		5 5 5			1f			
2a	Did the organization include an amour	nt on Form 990 Pa	art X line	ີ ດີ ດ ≃ 21 for s	scrow or c			lity? 🗆 Voo	
	If "Yes," explain the arrangement in Pa	art XIII Check her	e if the e	volanatio	n hae hoon	provide	d on Port VIII	myr 🗀 res	
Par	t V Endowment Funds.	art Ami. Official ficial	0 11 010 0	Apianalio	ii iias beeii	piovide	SU UII FAIT AIII		
1 01	Complete if the organization	answered "Ves"	" on Fo	rm 00∩ I	Dart IV lin	o 10			
	Complete ii the organization	(a) Current year		ior year	(c) Two year		(d) Three years b	ack (e) Four ye	
1a	Beginning of year balance	(a) Garrant your	(2) 1 1	ioi you	(c) Two year	II a Dack	(u) Three years b	ack (e) rour ye	ars dack
b	Contributions								
C	Net investment earnings, gains, and losses								
	-								
d	Grants or scholarships , .								
е	Other expenditures for facilities and								
	programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the	he current year en	d baland	e (line 1g	ı, column (a	a)) held a	as:		
а	Board designated or quasi-endowmer	nt 🕨	_%						
b	Permanent endowment								
C	Temporarily restricted endowment	%							
	The percentages on lines 2a, 2b, and 2	2c should equal 10							
3a	Are there endowment funds not in the	possession of the	e organi	zation tha	at are held	and adı	ministered for	the	
	organization by:							Ye	s No
	(i) unrelated organizations							. 3a(i)	
	(ii) related organizations							. 3a(ii)	
b	If "Yes" on line 3a(ii), are the related or	ganizations listed	as requi	red on So	hedule R?	ā		. 3b	
4	Describe in Part XIII the intended uses	of the organizatio	n's endo	owment fu	ınds.				
Part	VI Land, Buildings, and Equip	ment.							
	Complete if the organization	answered "Yes"	on For	m 990, F	art IV, line	e 11a. S	See Form 990	0, Part X. line	e 10.
	Description of property	(a) Cost or oth	ner basis	(b) Cost o	r other basis ther)	(c) A	Accumulated preciation	(d) Book va	
1a	Land						Control of Confe		
b	Buildings								
Ċ	Leasehold improvements				22,503		10 727		2 700
d	Equipment				355,597		19,737		2,766
e	Other				90,129		172,717		182,880
	Add lines 1a through 1e. (Column (d) m	ust equal Form 90	n Part	Column			83,847		6,282
	. ida iiiloo id airodgii ioi joolaniii jajiii	au. oquar i Omi Ja	o, rait/	, countil	ו אוווים, וניםן				191,928

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization enswered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name	or the organization					Employer identifi	cation number
Crisis	Connections					91-	-0773187
Par	Fundraising Activities. Form 990-EZ filers are r	Complete if to not required to	he organiz complete	ation ansv this part.	wered "Yes" on	Form 990, Part IV,	line 17.
1	Indicate whether the organization	on raised funds					
а	☐ Mail solicitations		e [☐ Solicitat	ion of non-govern	ment grants	
b	Internet and email solicitation	ins	f [☐ Solicitat	ion of governmen	t grants	
С	☐ Phone solicitations		g [Special	fundraising events	3	
d	In-person solicitations						
2a	Did the organization have a writ or key employees listed in Form	tten or oral agre	ement with	any individual	dual (including offi	cers, directors, trust	ees,
b	If "Yes," list the 10 highest paid compensated at least \$5,000 by	individuals or	entities (fun				
	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody of	ndraiser have or control of butions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
			Yes	No			
1							
2							
3							
4							
5							
6							
7							
8							
9							
10							
Γotal							
3	List all states in which the organ registration or licensing.					s or has been notifie	ed it is exempt from
						~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	
<b></b>							

P	art II	Fundraising Events. Conthan \$15,000 of fundraising gross receipts greater that	ng event contributions	tion answered "Yes" o and gross income or	on Form 990, Part IV, I n Form 990-EZ, lines 1	ine 18, or reported more and 6b. List events with
			(a) Event #1 2018 Connect	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))
ø			(event type)	(event type)	(total number)	COI. (C))
Revenue	1	Gross receipts	167,074			167,074
٠	2	Less: Contributions				
	3	Gross income (line 1 minus				
_	1	line 2)	167,074			167,074
	4	Cash prizes . ,				
	5	Noncash prizes , , .				
Direct Expenses	6	Rent/facility costs	3,724			3,724
x Exp	7	Food and beverages	19,277			19,277
Direc	8	Entertainment				
	9	Other direct expenses .	6,395			6,395
	10	Direct expense summary. Ad	ld lines 4 through 9 in c	olumn (d)		29,396
	11	Net income summary. Subtra	act line 10 from line 3, c	olumn (d)		137 678
Pa	rt III	Gaming. Complete if the \$15,000 on Form 990-E2	e organization answe	ered "Yes" on Form	990, Part IV, line 19,	or reported more than
<u> </u>		\$13,000 OH (*OHH 990-E2	z, ilite oa.	(h) Dull taka (matant		T
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
ě						
_	1	Gross revenue				
nses	2	Cash prizes				
ect Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
	5	Other direct expenses .				
	6	Volunteer labor	☐ Yes % ☐ No	☐ Yes % ☐ No	☐ Yes % ☐ No	
	7	Direct expense summary. Ad	d lines 2 through 5 in co	olumn (d)		
	8	Net gaming income summary	v. Subtract line 7 from li	ne 1, column (d)	w	
	a is	nter the state(s) in which the org the organization licensed to co 'No," explain:	nduct gaming activities	in each of these states	s?	∐Yes ∐No
10a		ere any of the organization's ga 'Yes," explain:	aming licenses revoked	, suspended, or termina	ated during the tax year	? . 🗌 Yes 🗌 No

Sched	ule G (Form 990 or 990-EZ) 2018		Page 3
11	Does the organization conduct gaming activities with nonmembers?	☐ Yes	
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?	☐ Yes	
13	Indicate the percentage of gaming activity conducted in:		_
а	The organization's facility		%
b	An outside facility		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name ▶		
	Address •		
15a	Does the organization have a contract with a third party from whom the organization receives gaming		
	revenue?	☐ Yes	□ No
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the	□ 169	
	amount of gaming revenue retained by the third party ▶ \$		
C	If "Yes," enter name and address of the third party:		
	Name ▶		
	Address ▶		
16	Gaming manager information:		
	Name ▶		
	Garning manager compensation ► \$		
	Description of services provided ►		
	□ Director/officer □ Employee □ Independent contractor		
17	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to		
	retain the state gaming license?	☐ Yes	☐ No
þ	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year > \$		
Part	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (in Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition See instructions.	ii) and (v al inforn	/); and nation.

#### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

2018

OMB No. 1545-0047

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number

**Crisis Connections** 91-0773187 **Questions Regarding Compensation** Part I No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. ☐ First-class or charter travel Housing allowance or residence for personal use ☐ Travel for companions Payments for business use of personal residence ☐ Tax indemnification and gross-up payments Health or social club dues or initiation fees ☐ Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. ☐ Compensation committee ☐ Written employment contract ☐ Independent compensation consultant ✓ Compensation survey or study ☐ Form 990 of other organizations Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? 4a Participate in, or receive payment from, a supplemental nonqualified retirement plan? 4b Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: 5a **b** Any related organization? 5b If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6a 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe 8

If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

Regulations section 53.4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)—(iii) for each listed individual must equal the total amount of Form 990, Part VII. Section A, line 1a, applicable column (D) and (E) amounts for that individual

Mare: THE SULL OF COUNTRIS (D)(I) (III)	3 5	I IIsted IIIdividdal IIId	פי כקטמו נווכ נטנמו מוזונ	July Of FULLI 990, Fa	n vii, section A, line is	4, applicable column	) (U) and (E) amount	s tor that individual.
(B) Breakdown of W-2 and/or 1099-MISC compensation (C) Retirement and (D) Montach (D) (D) Montach (D)		(B) Breakdown of	f W-2 and/or 1099-MIS	3C compensation	(C) Betirement and	oldosotrool (O)	To the first of	/El Componention
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(î)-(D)	in column (B) reported as deferred on prior Form 990
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Schedule J (Form 990) 2018

#### SCHEDULE O (Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2018

Employer identification number

91-0773187

Department of the Treasury Internal Revenue Service Name of the organization

**Crisis Connections** 

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

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Part III Line 4d Other program services Hospital Authorization- Under the direction of the King County Behavioral and Recovery Division, this program authorizes or denies payment for voluntary psychiatric hospital admissions. It also offers care coordination and length of stay management for those hospitalized under the publicly funded Medicaid program. (Total Expenses \$817,649) Community Training- Crisis Connections offers a series of community trainings designed specifically for mental health and social service providers working in King County. (Total Expenses \$181,766 and Program Service Revenue of \$\$236,778) Form 990 Part VI Section B 11b - Accountant prepares Form 990 and reviews with the Executive Director. The Treasurer and Finance Committee members review and approve. The Board delegated to the Finance Committee the responsibility for reviewing and approving the Form 990. Approved copies are emailed to the trustees. Form 990 Part VI Section B 12c - Each year, board members disclose in writing and verbally at the board meeting any affiliations or relationships that might pose a conflict of interest. Additionally, a conflict of interest question is posed at each board meeting. Form 990 Part VI Section B 15a - The Board of Directors set the compensation of the Executive Director through written performance evaluation. Compensation is reviewed and compared to the salary information based on the Archbright Non Profit Wage and Benefit Survey. Form 990 Part VI Section B 15b - Compensation for managers is determined by the Executive Director after written performance evaluation and by using information from the Archbright Non Profit Wage and Benefit Survey. Form 990 Part VI Section C 19 - Governing documents and financial statements are available to the public upon request. Form 990 Part 17b - Net unrelated business taxable income from Form 990-T line 34 was \$7,397.44 . This is the total transportation benefits paid in behalf of employees, and beginning 1/1/18 should be reported as unrelated business income subject to 21% tax, and should be reported in Form 990-T